

SEP 23 1957

*card*  
Mr. Percival P. Brundage  
Director  
Bureau of the Budget  
Washington 25, D. C.

Dear Mr. Brundage:

I was most interested in the memorandum on activities  
[redacted] which Mr. Macy forwarded with his letter of  
August 12, 1957.

The impressions of the Bureau representatives who  
[redacted] were most interesting and helpful.

We have studied carefully the comments and there is  
attached a memorandum which may serve to clarify some of  
the points which were raised. A copy of the report is being  
sent to [redacted] for consideration and action  
where appropriate.

Sincerely,

*pausis*

Allen W. Dulles  
Director

Enclosure

[redacted] (6 Sept 57)  
Retyped for minor changes  
O/DCI:js (10 Sept 57)

Distribution:

Orig & 1 - Addressee *Returned to DD/S for hand carry 9/24/57*  
1 - DCI  
1 - DCI *up encl*  
1 - ER *w/ basis*  
1 - [redacted]

*Added by DD/S  
1 - DD/S; 1 - Comptroller*

DOCUMENT NO. 32  
NO CHANGE IN CLASS ☐  
☐ DECLASSIFIED  
CLASS. CHANGED TO: TS S (S)  
NEXT REVIEW DATE: 2011  
AUTH: KS  
DATE 16/3/11 REVIEWER: [redacted]

DOCUMENT NO. 31  
NO CHANGE IN CLASS ☐  
DECLASSIFIED ☒  
CLASSIFIED ☐  
NEXT REVIEW DATE: 2011  
AUTH: HR 132  
DATE 14/3/11 REVIEWER: ☐

MEMORANDUM

Reference: Memorandum entitled "Intelligence Activities" ☐ 25X1  
forwarded as an enclosure to Bureau of the Budget letter  
to DCI of 12 August 1957.

1. In order to consider properly the comments and suggestions contained  
in reference several factors must be considered. 25X1

☐

B. The program and activities of each CIA station are governed  
by a Related Mission Directive (RMD), which sets forth the area of  
responsibility, objectives and tasks and which specifies the order of 25X1

☐

intelligence program for each station is generally determined by NSC  
directives and by requirements approved by the Interdepartmental  
Priorities Committee (IPC). Within the overall program as established  
by the RMD the station's activities are reviewed annually in their  
entirety and priorities are established consistent with budgetary and  
operational assets available. Specific projects or programs within  
this framework are under constant review. It was determined to be im-  
practical to obtain an accurate evaluation of all projects at one time.  
Accordingly CIA provides for a periodic review of individual projects  
which supplements our annual program review. This is designed to  
evaluate the effectiveness of individual activities in relation to our  
overall responsibilities. Such reviews are performed each year, but  
at scheduled intervals which allows an even distribution of effort during

☐ 25X1

targets outside the country. Accordingly, the formulation of an overall  
program and the establishment of relative priorities must be done at  
headquarters. The objectives are often amended or changed by inter-  
national developments outside the host country.

2. In light of the above the following comments are keyed to those in  
the referenced memorandum:

☐ 25X1

[REDACTED]

25X1

The review and necessary approval for projects or annual renewal insures adherence to priority objectives.

(2.c.) Most certainly there is a continuing need for review in all areas to insure that covert and overt intelligence collection is coordinated to avoid duplication of effort. In some instances corroboration may be desirable or necessary.

25X1

[REDACTED]

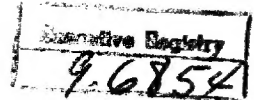
25X1

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Next 2 Page(s) In Document Exempt

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25X1



ILLEGIB

Dear Mr. Brundage:

I was most interested in the memorandum on activities in [redacted] which Mr. Macy forwarded with his letter of August 12, 1957.

The impressions of the Russian representatives who visited [redacted] were most interesting and helpful.

We have studied carefully the comments and there is attached a memorandum which may serve to clarify some of the points which were raised. A copy of the report is being sent to [redacted] [redacted] for consideration and action where appropriate.

ALLEN W. DULLES  
Director

Enclosure

Mr. Percival F. Brundage  
Director  
Bureau of the Budget  
Washington 25, D. C.

CONCURRENCE:

SEP 15 1957

25X1

[redacted] 6 September 1957

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- 2 - Exec. Reg.

no Sept 15

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CENTRAL INTELLIGENCE AGENCY  
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TO	NAME AND ADDRESS	INITIALS	DATE
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ACTION	DIRECT REPLY	PREPARE REPLY
APPROVAL	DISPATCH	RECOMMENDATION
COMMENT	FILE	RETURN
CONCURRENCE	INFORMATION	SIGNATURE

Remarks:

Would you please prepare  
comments and/or  
reaction to this report  
for Gen. Cabell's signature  
to Mr. Brundage.  
uk

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DATE

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TRANSMITTAL			DATE
TO: Chief of Operations			
Office of the Deputy Director (Plans)			
ROOM NO.	BUILDING		
1038	"L"		
REMARKS:			
Dick:			
Inasmuch as this is a supplement to the earlier Bureau of the Budget report, I feel sure that our comments are expected.			
I would appreciate it very much if you would undertake to prepare an appropriate reply.			
<div style="border: 1px solid black; width: 200px; height: 40px; margin: 10px auto;"></div>			
LKW			
FROM: Deputy Director (Support)			
ROOM NO.	BUILDING	EXTENSION	

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FORM NO. 241  
1 FEB 55

REPLACES FORM 334  
WHICH MAY BE USED.

(47)

25X1

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SENDER WILL CHECK CLASSIFICATION FOR 10410018-5			
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CENTRAL INTELLIGENCE AGENCY			
OFFICIAL ROUTING SLIP			
TO	NAME AND ADDRESS	INITIALS	DATE
1	DD/S		
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<input checked="" type="checkbox"/>	ACTION	<input type="checkbox"/> DIRECT REPLY	<input type="checkbox"/> PREPARE REPLY
<input type="checkbox"/>	APPROVAL	<input type="checkbox"/> DISPATCH	<input type="checkbox"/> RECOMMENDATION
<input type="checkbox"/>	COMMENT	<input type="checkbox"/> FILE	<input type="checkbox"/> RETURN
<input type="checkbox"/>	CONCURRENCE	<input type="checkbox"/> INFORMATION	<input type="checkbox"/> SIGNATURE
Remarks:			
<p>Since you are working on the [redacted] from Perry and Wilhelm, will you also undertake to prepare an appropriate coordinated reply to this one, unless it is the consensus [redacted] that a reply to Macy's letter is not necessary or desirable, in which case, advise.</p> <p><i>Red:</i> <i>Suggest this is a matter which Kirk should a good deal of light upon.</i></p>			
FOLD HERE TO RETURN TO SENDER			
FROM: NAME, ADDRESS AND PHONE NO.		DATE	
C.P. CABELL, Lt. Gen., USAF, Act. Dir.		15 Aug	
UNCLASSIFIED		CONFIDENTIAL	
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25X1

25X1

FORM NO. 1 APR 55

237

Replaces Form 30-4 which may be used.



SECRET WHEN WITH ATTACHMENT  
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EXECUTIVE OFFICE OF THE PRESIDENT

BUREAU OF THE BUDGET  
WASHINGTON 25, D. C.

ER - 9-6175  
57-2566  
2nd 00/5 140

AUG 1 1957

My dear Mr. Dulles:

The enclosed Bureau of the Budget staff paper on United States intelligence activities in [redacted] sent you by the Director of the Bureau of the Budget on July 30, 1957.

25X1  
25X1

The Bureau representatives visited [redacted] their own orientation; they did not undertake so extensive an examination as was made in [redacted] Officials in [redacted] were not asked to review the observations contained in this paper.

25X1  
25X1

Sincerely yours,

*R. M. Macy*  
Robert M. Macy  
Chief, International Division

Honorable Allen W. Dulles  
Director of Central Intelligence  
Central Intelligence Agency  
Washington 25, D. C.

Enclosure

DOCUMENT NO. 30  
NO CHANGE IN CLASS ☒  
☐ DECLASSIFIED  
CLASS. ENHANCED TO: TS S C  
NEXT REVIEW DATE: 2011  
AUTH: HQ 70-2  
DATE 10/3/81 REVIEWER: [redacted]

25X1

5269

ER 7-6110  
DDP 57-2566

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EXECUTIVE OFFICE OF THE PRESIDENT

BUREAU OF THE BUDGET

WASHINGTON 25, D. C.

My dear Mr. Dulles:

25X1  
25X1

The enclosed Bureau of the Budget staff paper on United [redacted] supplements a report on [redacted] sent you by the Director of the Bureau of the Budget on July 30, 1957.

The Bureau representatives visited [redacted] 25X1  
their own orientation; they did not undertake so extensive  
an examination as was made in [redacted] 25X1  
were not asked to review the observations contained in this  
paper.

Sincerely yours,

*Robert M. Macy*

Robert M. Macy  
Chief, International Division

Honorable Allen W. Dulles  
Director of Central Intelligence  
Central Intelligence Agency  
Washington 25, D. C.

Enclosure

25X1

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25X1

[redacted] Such an advisor might also fulfill

25X1

the functions envisaged [redacted]

**DISTRIBUTION:**

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The Chairman, President's Board of Consultants of Foreign Intelligence  
Activities

**Department of State--**

The Secretary of State  
The Special Assistant for Operations, Office of the Under Secretary

**Department of Defense--**

The Secretary of Defense

**Central Intelligence Agency--**

The Director of Central Intelligence

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CENTRAL INTELLIGENCE AGENCY  
OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS	INITIALS	DATE
1	IG	<i>hrc</i>	12 Sept
2	DD/S	<i>W</i>	9/15/57
3	[Redacted]		
4	DDCI	<i>clc</i>	10 Sept
5			
6			

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<input type="checkbox"/>	APPROVAL	<input type="checkbox"/>	DISPATCH	<input type="checkbox"/>	RECOMMENDATION
<input type="checkbox"/>	COMMENT	<input type="checkbox"/>	FILE	<input type="checkbox"/>	RETURN
<input checked="" type="checkbox"/>	CONCURRENCE	<input type="checkbox"/>	INFORMATION	<input type="checkbox"/>	SIGNATURE

Remarks:

1-3 concur in [Redacted]

*hrc*

jack - I would like very much to hand carry this and the all comments on the attes report to the BOB as soon as possible. *hrc*

FOLD HERE TO RETURN TO SENDER

FROM: NAME, ADDRESS AND PHONE NO.

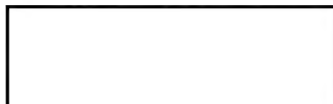
DATE

10 Sept 57

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OFFICE OF THE DEPUTY DIRECTOR



*[Handwritten signature]*

Gen. Truscott  
should be asked to  
extract the various  
recommendations &  
comments involving  
interagency coordination  
& integrate such as  
are feasible.

*CP*

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20 SEP 1957

25X1

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25X1

ASKED THAT GENERAL  
TRUSCOTT SEE A COPY OF THE REPORT,  
COPY OF OUR COMMENTS AND COPY OF  
DCI'S REPLY.

*I will get a copy of* ekt 23 Sept  
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*the incoming & our reply - mfk*